UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

Current Report

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

February 4, 2020Date of Report (Date of earliest event reported)

Pitney Bowes Inc.

Ticker symbol: PBI

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of

incorporation or organization)

001-03579 (Commission file number)

06-0495050 (I.R.S. Employer Identification No.)

3001 Summer Street Stamford, Connecticut 06926

(Address of principal executive offices)

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Not Applicable

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following

provisions (see General Instruction A.2. Delow):								
\square Written communications pursuant to Rule 425 under	the Securities Act (17 CFR 230.425)							
\square Soliciting material pursuant to Rule 14a-12 under the	Exchange Act (17 CFR 240.14a-12)							
\square Pre-commencement communications pursuant to Rul	e 14d-2(b) under the Exchange Act (17 CFR	240.14d-2(b))						
\square Pre-commencement communications pursuant to Rul	e 13e-4(c) under the Exchange Act (17 CFR	240.13e-4(c))						
Securities registered pursuant to Section 12(b) of the Ac	t:							
Title of each class	Trading Symbol(s)	Name of Each Exchange on Which Registered						
Common Stock, \$1 par value per share	PBI	New York Stock Exchange						
Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).								
Emerging growth company \square								

ITEM 2.02. RESULTS OF OPERATIONS AND FINANCIAL CONDITION

The following information is furnished pursuant to Item 2.02 Disclosure of "Results of Operations and Financial Condition."

On February 4, 2020, the Registrant issued a press release setting forth its financial results, including consolidated statements of income, supplemental information, and a reconciliation of reported results to adjusted results for the three and twelve months ended December 31, 2019 and 2018, and consolidated balance sheets at December 31, 2019 and December 31, 2018. A copy of the press release is attached hereto as Exhibit 99.1 and hereby incorporated by reference.

ITEM 9.01. FINANCIAL STATEMENTS AND EXHIBITS

(c) Exhibits

99.1 Press release of Pitney Bowes Inc. dated February 4, 2020.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Pitney Bowes Inc.

February 4, 2020

By: /s/ Joseph R. Catapano

Joseph R. Catapano Vice President, Chief Accounting Officer (Principal Accounting Officer)

Pitney Bowes Announces Full Year And Fourth Quarter 2019 Financial Results; 2020 Guidance

STAMFORD, Conn.--(BUSINESS WIRE)--February 4, 2020--Pitney Bowes Inc. (NYSE: PBI), a global technology company that provides commerce solutions in the areas of ecommerce, shipping, mailing and financial services, today announced its financial results for the full year and fourth quarter 2019.

Full Year 2019:

- Revenue of \$3.2 billion, flat compared to prior year; an increase of 2 percent when adjusted for both the impact of currency and market exits
- GAAP EPS of \$1.10; Adjusted EPS of \$0.68
- GAAP cash from operations of \$252 million; free cash flow of \$169 million

Quarterly Results:

- Revenue of \$831 million, a decrease of 3 percent; a decrease of 2 percent when adjusted for both the impact of currency and market exits
- GAAP EPS of \$1.03; Adjusted EPS of \$0.14
- GAAP cash from operations of \$70 million; free cash flow of \$66 million

"2019 was another important step forward in transforming our Company," said Marc B. Lautenbach, President and CEO, Pitney Bowes. "We delivered our third consecutive year of revenue growth on a constant currency basis. We substantially realigned our business and our product portfolio, strengthened our balance sheet, and set ourselves up to drive profitable revenue growth going forward. Importantly, over the last two years, we have reduced our debt by over \$1 billion, while maintaining significant investment in the business.

"In 2020, Pitney Bowes enters its 100th year, a noteworthy accomplishment few can claim," Lautenbach added. "Our transformation continues to build on our three logical core adjacencies of shipping and mail along with the financing of mission-critical assets for our clients."

Ransomware Attack Update:

Beginning on October 12, 2019, the Company was affected by a ransomware attack that temporarily disrupted customer access to some services. The Company has seen no evidence that customer or employee data was improperly accessed.

- The Company estimates fourth quarter and full year revenue was adversely impacted by approximately \$18 million, EPS by approximately \$0.08 per share and Free Cash Flow by approximately \$29 million, primarily as a result of the business interruption and incremental costs related to this attack.
- The Company has insurance and expects a portion of any profit impact, including the profit associated with any loss of revenue, to ultimately be covered by insurance. Insurance proceeds will be recorded when there is a high degree of certainty regarding the amount of insurance proceeds to be received.

Debt Management and Software Solutions Sale:

In the fourth quarter, the Company:

- Replaced its existing revolving credit facility with a new five-year, \$500 million revolving credit facility and secured a new five-year Term Loan A for \$400 million.
- Repaid the \$150 million term loan due in November 2019, the balance of the \$300 million term loan due in December 2020 and redeemed its \$300 million notes due in September 2020.
- Obtained and allocated lender commitments for a new \$650 million five-year Term Loan B which will be used to prepay future near-term bond maturities.
- Completed the sale of its Software Solutions business to Syncsort for approximately \$700 million in cash, with the exception of its software and data business in Australia, which closed in 2020.

Full Year 2019 Results

Revenue totaled \$3.2 billion, which was flat versus prior year. Revenue increased 2 percent when adjusted for both the impact of currency and the January 2019 sale of direct operations in 6 smaller European markets (market exits).

Commerce Services revenue grew 9 percent over prior year and 10 percent when adjusted for the impact of currency. Sending Technology Solutions (SendTech Solutions) revenue declined 9 percent and 8 percent when adjusted for the impact of currency. SendTech Solutions revenue declined 6 percent when adjusted for both the impact of currency and market exits.

GAAP earnings per diluted share (GAAP EPS) were \$1.10. Adjusted earnings per diluted share (Adjusted EPS) were \$0.68.

GAAP cash from operations was \$252 million and free cash flow was \$169 million. During the year, the Company used cash to reduce debt by \$526 million, repurchase \$105 million of its common shares, pay \$35 million in dividends to its common shareholders and \$27 million in restructuring payments.

Fourth Quarter 2019 Results

Revenue totaled \$831 million, which was a decrease of 3 percent versus prior year and 2 percent when adjusted for both the impact of currency and market exits.

Commerce Services revenue grew 5 percent over prior year. SendTech Solutions revenue declined 11 percent from prior year and 9 percent when adjusted for both the impact of currency and market exits.

GAAP earnings per diluted share were \$1.03. Adjusted earnings per diluted share were \$0.14.

GAAP cash from operations during the quarter was \$70 million and free cash flow was \$66 million. Compared to prior year, the decline in free cash flow was driven largely by a change in working capital, the impact of the ransomware attack and lower net income. During the quarter, the Company reduced debt by \$329 million, paid \$9 million in dividends to its common shareholders and made \$8 million in restructuring payments.

Earnings per share results for the fourth quarter and full year are summarized in the table below:

	Fourth Quarter		Full	Year	
	2019	2018	2019	2018	
GAAP EPS	\$ 1.03	\$ 0.26	\$ 1.10	\$ 1.28	
Discontinued Operations	(\$ 0.98)	-	(\$ 0.87)	(\$ 0.32)	
GAAP EPS from Continuing Operations	\$ 0.05	\$ 0.26	\$ 0.23	\$ 0.96	
Restructuring Charges and Asset Impairments, net	\$ 0.06	\$ 0.03	\$ 0.30	\$ 0.11	
Loss on Extinguishment of Debt	\$ 0.03	-	\$ 0.03	\$ 0.03	
Loss from Market Exits	\$ 0.01	-	\$ 0.11	-	
Transaction Costs	-	-	\$ 0.01	\$ 0.01	
Pension Settlement	-	\$ 0.12	-	\$ 0.12	
Tax Adjustments, net	-	(\$ 0.11)	-	(\$ 0.18)	
Adjusted EPS	\$ 0.14	\$ 0.31	\$ 0.68	\$ 1.05	

^{*} The sum of the earnings per share may not equal the totals above due to rounding.

Business Segment Reporting

The Commerce Services group includes the Global Ecommerce and Presort Services segments. Global Ecommerce facilitates domestic retail and ecommerce shipping solutions, including fulfillment and returns, and global cross-border ecommerce transactions. Presort Services provides sortation services to qualify large volumes of First Class Mail, Marketing Mail and Bound and Packet Mail (Marketing Mail Flats and Bound Printed Matter) for postal workshare discounts.

The Sending Technology Solutions segment offers physical and digital mailing and shipping technology solutions, financing, services, supplies and other applications for small and medium businesses to help simplify and save on the sending, tracking and receiving of letters, parcels and flats.

The results for each segment within the group may not equal the subtotals for the group due to rounding.

Commerce Services

(\$ millions)	Fourth Quarter						
			Y/Y	Y/Y			
Revenue	2019	<u>2018</u>	Reported	Ex Currency			
Global Ecommerce	\$324	\$304	6%	6%			
Presort Services	<u>135</u>	<u>133</u>	<u>1%</u>	<u>1%</u>			
Commerce Services	\$459	\$438	5%	5%			
EDITOA							
EBITDA							
Global Ecommerce	\$0	\$12	>(100%)				
Presort Services	<u>30</u>	<u>24</u>	<u>26%</u>				
Commerce Services	\$30	\$36	(16%)				
EBIT							
	(#10)	(¢ 4)	> (1000/)				
Global Ecommerce	(219)	(54)	>(100%)				
Presort Services	<u>22</u>	<u>17</u>	<u>34%</u>				
Commerce Services	\$4	\$12	(65%)				

Global Ecommerce

Revenue grew driven by volume growth across all platforms partially offset by business interruption related to the ransomware attack. EBIT and EBITDA margins were largely impacted by investments in market growth opportunities, including engineering, facilities and marketing, higher costs related to the ransomware attack and lower fulfillment margins. The Company estimates that revenue was adversely impacted by approximately \$7 million and EBIT and EBITDA by approximately \$6 million as result of the ransomware attack.

Presort Services

Revenue grew driven by investments in acquisitions for expansion along with growth in existing volumes across all mail classes partially offset by business interruption related to the ransomware attack. EBIT and EBITDA margins increased compared to prior quarter and prior year driven by lower labor and transportation costs per unit partially offset by lower revenue per piece due to the ransomware attack. The Company estimates that revenue, EBIT and EBITDA were adversely impacted by approximately \$4 million as result of the ransomware attack.

SendTech Solutions

(\$ millions	s)	Fourth Quarter							
					Y/Y	Y/Y	Y/Y Ex Currency		
		<u> 2019</u>		<u>2018</u>	Reported	Ex Currency	& Market Exits*		
Revenue	\$	372	\$	420	(11%)	(11%)	(9%)		
EBITDA	\$	122	\$	155	(21%)				
EBIT	\$	112	\$	147	(23%)				

^{*} Excluding \$11 million related to market exits and \$1 million related to the impacts of currency

SendTech Solutions

Revenue declined driven by lower equipment, financing, support services and supplies along with business interruption related to the ransomware attack partially offset by higher rentals and business services revenue. EBIT and EBITDA margins decreased versus prior year driven by lower equipment sales margins primarily due to higher tariff costs and costs related to the ransomware attack. EBIT and EBITDA margins were also impacted by the overall lower segment revenue. The Company estimates that revenue, EBIT and EBITDA were adversely impacted by approximately \$8 million as result of the attack.

2020 Guidance

The Company expects for full year 2020:

- Revenue, on a constant currency basis, is expected to be in the range of 1 percent decline to 1.5 percent growth when compared to 2019.
- Adjusted EPS from continuing operations to be in the range of \$0.60 to \$0.70 and reflects double-digit EBIT dollar growth over prior year, which will be offset by an expected higher tax rate as compared to prior year.
- Free cash flow to be in the range of \$140 million to \$170 million. Free cash flow also reflects the planned use of cash for growth in third party leasing initiatives.

This guidance excludes any unusual items that may occur, such as additional portfolio or restructuring actions, not specifically identified, as the Company implements plans to further streamline its operations and reduce costs. Revenue guidance is provided on a constant currency basis. Additionally, the Company does not provide GAAP EPS and GAAP cash from operations guidance due to the uncertainty of future potential restructurings, goodwill and asset write-downs, unusual tax settlements or payments, special contributions to its pension funds, acquisitions, divestitures and other potential adjustments, which could, individually or in the aggregate, have a material impact on the Company's performance.

Conference Call and Webcast

Management of Pitney Bowes will discuss the Company's results in a broadcast over the Internet today at 8:00 a.m. ET. Instructions for listening to the earnings results via the Web are available on the Investor Relations page of the Company's web site at www.pitneybowes.com.

About Pitney Bowes

Pitney Bowes (NYSE:PBI) is a global technology company providing commerce solutions that power billions of transactions. Clients around the world, including 90 percent of the Fortune 500, rely on the accuracy and precision delivered by Pitney Bowes solutions, analytics, and APIs in the areas of ecommerce fulfillment, shipping and returns; cross-border ecommerce; office mailing and shipping; presort services; and financing. For nearly 100 years Pitney Bowes has been innovating and delivering technologies that remove the complexity of getting commerce transactions precisely right. For additional information visit Pitney Bowes, the Craftsmen of Commerce, at www.pitneybowes.com.

Use of Non-GAAP Measures

The Company's financial results are reported in accordance with generally accepted accounting principles (GAAP); however, in its disclosures the Company uses certain non-GAAP measures, such as adjusted earnings before interest and taxes (EBIT), adjusted earnings before interest, taxes, depreciation and amortization (EBITDA), adjusted earnings per share (EPS), revenue growth on a constant currency basis and free cash flow.

The Company reports measures such as adjusted EBIT, adjusted EBITDA and adjusted EPS to exclude the impact of items like discontinued operations, restructuring charges, gains, losses and costs related to acquisitions and dispositions, asset impairment charges, goodwill impairment charges and other unusual or one-time items. While these are actual Company income or expenses, they can mask underlying trends associated with its business. Such items are often inconsistent in amount and frequency and as such, the non-GAAP measures provide investors greater insight into the underlying operating trends of the business.

In addition, revenue growth is presented on a constant currency basis to exclude the impact of changes in foreign currency exchange rates since the prior period under comparison. Constant currency is calculated by converting the current period non-U.S. dollar denominated revenue using the prior year's exchange rate for the comparable quarter. The Company also reported revenue growth excluding the impact of currency and market exits, which excludes the impact of changes in foreign currency exchange rates since the prior period and the revenues associated with the recent market exits in several smaller markets. We believe that excluding the impacts of currency exchange rates and the revenues associated with the recent market exits in several smaller markets provides investors a better understanding of the underlying revenue performance. A reconciliation of reported revenue to constant currency revenue and "constant currency revenue excluding the impact of currency and market exits" can be found in the attached financial schedules.

The Company reports free cash flow in order to provide investors insight into the amount of cash that management could have available for other discretionary uses. Free cash flow adjusts GAAP cash from operations for cash flows of discontinued operations, capital expenditures, restructuring payments, changes in customer deposits held at the Pitney Bowes Bank, transaction costs and other special items. A reconciliation of GAAP cash from operations to free cash flow can be found in the attached financial schedules.

Segment EBIT is the primary measure of profitability and operational performance at the segment level. Segment EBIT is determined by deducting from segment revenue the related costs and expenses attributable to the segment. Segment EBIT excludes interest, taxes, general corporate expenses not allocated to a particular business segment, restructuring charges and goodwill and asset impairments, which are recognized on a consolidated basis. The Company has also included segment EBITDA, which further excludes depreciation and amortization expense for the segment, as an additional useful measure of segment profitability and operational performance. A reconciliation of segment EBIT and EBITDA to net income can be found in the attached financial schedules.

Pitney Bowes has provided a quantitative reconciliation to GAAP in supplemental schedules. This information can be found at the Company's web site www.pb.com/investorrelations.

This document contains "forward-looking statements" about the Company's expected or potential future business and financial performance. Forward-looking statements include, but are not limited to, statements about its future revenue and earnings quidance and other statements about future events or conditions. Forward-looking statements are not quarantees of future performance and involve risks and uncertainties that could cause actual results to differ materially from those projected. These risks and uncertainties include, but are not limited to: declining physical mail volumes; expenses and potential impact on client relationships resulting from the October 2019 ransomware attack that affected the Company's operations; a breach of security, including a future cyber-attack or other comparable event; the continued availability and security of key information technology systems and the cost to comply with information security requirements and privacy laws; changes in, or loss of, our contractual relationships with the U.S. Postal Service or posts in other major markets; changes in postal regulations; competitive factors, including pricing pressures, technological developments and the introduction of new products and services by competitors; the *United Kingdom's exit from the European Union (Brexit); our success in developing and marketing new products and services, and* obtaining regulatory approvals, if required; changes in banking regulations or the loss of our Industrial Bank charter; changes in labor conditions and transportation costs; macroeconomic factors, including global and regional business conditions that adversely impact customer demand, foreign currency exchange rates and interest rates; changes in global political conditions and international trade policies, including the imposition or expansion of trade tariffs and other factors as more fully outlined in the Company's 2018 Form 10-K Annual Report and other reports filed with the Securities and Exchange Commission. Pitney Bowes assumes no obligation to update any forward-looking statements contained in this document as a result of new information, events or developments.

Note: Consolidated statements of income; revenue, EBIT and EBITDA by business segment; and reconciliations of GAAP to non-GAAP measures for the three and twelve months ended December 31, 2019 and 2018, and consolidated balance sheets as of December 31, 2019 and December 31, 2018 are attached.

Pitney Bowes Inc. Consolidated Statements of Income

	Three months ended December 31, Year ended December 3							
		2019		2018		2019	2018	
Revenue:			,					
Business services	\$	467,192	\$	444,965	\$	1,710,801 \$	1,566,470	
Support services		123,609		135,169		506,187	552,472	
Financing		88,051		100,280		368,090	394,557	
Equipment sales		87,148		106,334		352,104	395,652	
Supplies		45,026		52,451		187,287	218,304	
Rentals		20,317		18,215		80,656	84,067	
Total revenue		831,343		857,414		3,205,125	3,211,522	
Costs and expenses:								
Cost of business services		386,086		360,922		1,389,569	1,233,105	
Cost of support services		38,847		44,291		162,300	178,495	
Financing interest expense		11,215		11,269		44,648	44,376	
Cost of equipment sales		62,116		62,534		244,210	236,160	
Cost of supplies		12,349		14,308		49,882	60,960	
Cost of rentals		8,307		6,792		31,530	37,178	
Selling, general and administrative		246,761		243,466		1,003,989	1,002,935	
Research and development		12,837		13,872		51,258	58,523	
Restructuring charges and asset impairments, net		12,990		7,128		69,606	25,899	
Interest expense, net		26,585		26,004		110,910	115,381	
Other components of net pension and postretirement cost		(1,087))	28,495		(4,225)	22,425	
Other expense		5,956		-		24,306	7,964	
Total costs and expenses		822,962		819,081		3,177,983	3,023,401	
Income from continuing operations before taxes		8,381		38,333		27,142	188,121	
Provision (benefit) for income taxes		344		(10,819)		(13,007)	6,416	
Income from continuing operations		8,037		49,152		40,149	181,705	
Income from discontinued operations, net of tax		168,659		817		154,460	60,106	
Net income	\$	176,696	\$	49,969	\$	194,609 \$	241,811	
Basic earnings per share (1):								
Continuing operations	\$	0.05	\$	0.26	\$	0.23 \$	0.97	
Discontinued operations		0.99		0.00		0.88	0.32	
Net income	\$	1.04	\$	0.27	\$	1.10 \$		
Diluted earnings per share (1):								
Continuing operations	\$	0.05	¢	0.26	Ф	0.23 \$	0.96	
Discontinued operations	Ψ	0.03	Ψ	0.20	Ψ	0.23 \$	0.30	
	<u>¢</u>	1.03	¢	0.00	¢.	1.10 \$		
Net income	\$	1.03	Φ	0.20	Ф	1.10 \$	1.28	
Weighted-average shares used in diluted earnings per share	e	171,587,745		188,806,855	1	177,337,161	188,381,647	

⁽¹⁾ The sum of the earnings per share amounts may not equal the totals due to rounding.

Pitney Bowes Inc. **Consolidated Balance Sheets**

(Unaudited; in thousands, except share amounts)

Assets	De	cember 31, 2019	D	ecember 31, 2018
Current assets:				
Cash and cash equivalents	\$	924,442	\$	867,262
Short-term investments		115,879		59,391
Accounts and other receivables, net		374,833		371,797
Short-term finance receivables, net		629,643		653,236
Inventories		68,251		62,279
Current income taxes		5,565		5,947
Other current assets and prepayments		101,601		74,782
Assets of discontinued operations		17,229		602,823
Total current assets		2,237,443		2,697,517
Property, plant and equipment, net		376,177		398,501
Rental property and equipment, net		41,225		46,228
Long-term finance receivables, net		625,487		635,908
Goodwill		1,324,179		1,332,351
Intangible assets, net		190,640		213,200
Operating lease assets		200,752		152,554
Noncurrent income taxes		71,903		65,001
Other assets		400,456		397,159
Total assets	\$	5,468,262	\$	5,938,419
Liabilities and stockholders' equity Current liabilities: Accounts payable and accrued liabilities Current operating lease liabilities Current portion of long-term debt Advance billings Current income taxes Liabilities of discontinued operations Total current liabilities Long-term debt Deferred taxes on income Tax uncertainties and other income tax liabilities Noncurrent operating lease liabilities Other noncurrent liabilities Total liabilities	\$	1,386,170 36,060 20,108 101,920 17,083 9,713 1,571,054 2,719,614 274,435 38,834 177,711 400,518 5,182,166	\$	1,348,127 35,208 199,535 116,862 15,284 174,798 1,889,814 3,066,073 253,560 39,548 125,294 462,288 5,836,577
Stockholders' equity: Cumulative preferred stock, \$50 par value, 4% convertible Cumulative preference stock, no par value, \$2.12 convertible Common stock, \$1 par value Additional paid-in-capital Retained earnings Accumulated other comprehensive loss Treasury stock, at cost	<u>.</u>	- 323,338 98,748 5,438,930 (840,143) (4,734,777)		1 396 323,338 121,475 5,279,682 (948,961) (4,674,089)
Total stockholders' equity	_	286,096	_	101,842
Total liabilities and stockholders' equity	ф	5,468,262	¢	5,938,419

Pitney Bowes Inc. Business Segment Revenue

(Unaudited; in thousands)

Т	hree month	s ended I	December 31,	Year en	Year ended December 31,				
<u> </u>	2019	2018	% Change	2019	2018	% Change			
REVENUE	,	<u>.</u>				,			
Global Ecommerce	323,942\$	304,327	6%	\$1,151,510	\$1,022,862	13%			
Presort Services	135,120	133,273	1%	529,588	515,795	3%			
Commerce Services	459,062	437,600	5%	1,681,098	1,538,657	9%			
Sending Technology Solutions	372,281	419,814	(11%)	1,524,027	1,672,865	(9%)			
Total revenue - GAAP	831,343	857,414	(3%)	3,205,125	3,211,522	(0%)			
Currency impact on revenue	1,027	-		19,010	-				
Revenue, at constant currency	832,370	857,414	(3%)	3,224,135	3,211,522	0%			
Less revenue from Market Exits	2,114	13,497		11,656	52,844				
Revenue, excluding currency and Market Exits	830,256\$	843,917	(2%)	\$3,212,479	\$3,158,678	2%			

Pitney Bowes Inc. **Business Segment EBIT & EBITDA**

(Unaudited; in thousands)

	Three Months Ended December 31,								
		2019			2018		% c	hange	
	EBIT (1)	D&A	EBITDA	EBIT (1)	D&A	EBITDA	EBIT	EBITDA	
					· ·		L		
Global Ecommerce	\$ (18,177)	\$ 17,687	\$ (490)	\$ (4,345)	\$ 15,999	\$ 11,654	>(100%)	>(100%)	
Presort Services	22,478	7,765	30,243	16,742	7,186	23,928	34%	26%	
Commerce Services	4,301	25,452	29,753	12,397	23,185	35,582	(65%)	(16%)	
Sending Technology Solutions	112,227	9,411	121,638	146,532	8,126	154,658	(23%)	(21%)	
Segment Total	\$116,528	\$ 34,863	151,391	\$158,929	\$ 31,311	190,240	(27%)	(20%)	
Reconciliation of Segment EBITDA to Net Income	:								
Segment depreciation and amortization			(34,863)			(31,311)			
Unallocated corporate expenses			(51,246)			(44,598)			
Interest, net			(37,800)			(37,273)			
Restructuring charges and asset impairments, net			(12,990)			(7,128)			
Pension settlement			-			(31,329)			
Loss on extinguishment of debt			(5,956)			-			
Transaction costs			(155)			(268)			
(Provision) benefit for income taxes			(344)			10,819			
Income from continuing operations			8,037			49,152			
Income from discontinued operations, net of tax			168,659			817			
Net income			\$ 176,696			\$ 49,969			
The meaning									
			Yo	ear Ended D	ecember 3	81,			
		2019	Yo	ear Ended D	ecember 3	81,	% c	hange	
	EBIT (1)	2019 D&A	EBITDA	EBIT (1)		EBITDA	% c	hange EBITDA	
Global Ecommerce	<u> </u>	D&A	EBITDA	EBIT (1)	2018 D&A	EBITDA	EBIT	EBITDA	
Global Ecommerce Presort Services	EBIT (1) \$ (70,146) 70,693	D&A	EBITDA \$ (1,761)		2018 D&A	EBITDA	-	EBITDA	
	\$ (70,146)	D&A \$ 68,385	EBITDA \$ (1,761) 100,133	EBIT (1) \$ (32,379)	2018 D&A \$ 61,046	EBITDA \$ 28,667	EBIT >(100%)	EBITDA >(100%)	
Presort Services	\$ (70,146) 70,693	D&A \$ 68,385 29,440	* (1,761) 100,133 98,372	EBIT (1) \$ (32,379) 73,768	2018 D&A \$ 61,046 26,838	EBITDA \$ 28,667 100,606	EBIT >(100%) (4%)	>(100%) (0%)	
Presort Services Commerce Services Sending Technology Solutions	\$ (70,146) 70,693 547 490,322	D&A \$ 68,385 29,440 97,825 39,758	\$ (1,761) 100,133 98,372 530,080	\$ (32,379) 73,768 41,389 558,959	2018 D&A \$ 61,046 26,838 87,884 39,104	\$ 28,667 100,606 129,273 598,063	>(100%) (4%) (99%) (12%)	>(100%) (0%) (24%) (11%)	
Presort Services Commerce Services	\$ (70,146) 70,693 547	D&A \$ 68,385 29,440 97,825	* (1,761) 100,133 98,372	\$ (32,379) 73,768 41,389	2018 D&A \$ 61,046 26,838 87,884	\$ 28,667 100,606 129,273	>(100%) (4%) (99%)	>(100%) (0%) (24%)	
Presort Services Commerce Services Sending Technology Solutions Segment Total Reconciliation of Segment EBITDA to Net Income	\$ (70,146) 70,693 547 490,322 \$490,869	D&A \$ 68,385 29,440 97,825 39,758	\$ (1,761) 100,133 98,372 530,080 628,452	\$ (32,379) 73,768 41,389 558,959	2018 D&A \$ 61,046 26,838 87,884 39,104	\$ 28,667 100,606 129,273 598,063 727,336	>(100%) (4%) (99%) (12%)	>(100%) (0%) (24%) (11%)	
Presort Services Commerce Services Sending Technology Solutions Segment Total Reconciliation of Segment EBITDA to Net Income Segment depreciation and amortization	\$ (70,146) 70,693 547 490,322 \$490,869	D&A \$ 68,385 29,440 97,825 39,758	\$ (1,761) 100,133 98,372 530,080 628,452 (137,583)	\$ (32,379) 73,768 41,389 558,959	2018 D&A \$ 61,046 26,838 87,884 39,104	\$ 28,667 100,606 129,273 598,063 727,336	>(100%) (4%) (99%) (12%)	>(100%) (0%) (24%) (11%)	
Presort Services Commerce Services Sending Technology Solutions Segment Total Reconciliation of Segment EBITDA to Net Income	\$ (70,146) 70,693 547 490,322 \$490,869	D&A \$ 68,385 29,440 97,825 39,758	\$ (1,761) 100,133 98,372 530,080 628,452	\$ (32,379) 73,768 41,389 558,959	2018 D&A \$ 61,046 26,838 87,884 39,104	\$ 28,667 100,606 129,273 598,063 727,336	>(100%) (4%) (99%) (12%)	>(100%) (0%) (24%) (11%)	
Presort Services Commerce Services Sending Technology Solutions Segment Total Reconciliation of Segment EBITDA to Net Income Segment depreciation and amortization Unallocated corporate expenses Interest, net	\$ (70,146) 70,693 547 490,322 \$490,869	D&A \$ 68,385 29,440 97,825 39,758	\$ (1,761) 100,133 98,372 530,080 628,452 (137,583)	\$ (32,379) 73,768 41,389 558,959	2018 D&A \$ 61,046 26,838 87,884 39,104	\$ 28,667 100,606 129,273 598,063 727,336	>(100%) (4%) (99%) (12%)	>(100%) (0%) (24%) (11%)	
Presort Services Commerce Services Sending Technology Solutions Segment Total Reconciliation of Segment EBITDA to Net Income Segment depreciation and amortization Unallocated corporate expenses	\$ (70,146) 70,693 547 490,322 \$490,869	D&A \$ 68,385 29,440 97,825 39,758	\$ (1,761) 100,133 98,372 530,080 628,452 (137,583) (211,529)	\$ (32,379) 73,768 41,389 558,959	2018 D&A \$ 61,046 26,838 87,884 39,104	\$ 28,667 100,606 129,273 598,063 727,336 (126,988) (185,919)	>(100%) (4%) (99%) (12%)	>(100%) (0%) (24%) (11%)	
Presort Services Commerce Services Sending Technology Solutions Segment Total Reconciliation of Segment EBITDA to Net Income Segment depreciation and amortization Unallocated corporate expenses Interest, net Restructuring charges and asset impairments, net Pension settlement	\$ (70,146) 70,693 547 490,322 \$490,869	D&A \$ 68,385 29,440 97,825 39,758	\$ (1,761) 100,133 98,372 530,080 628,452 (137,583) (211,529) (155,558) (69,606)	\$ (32,379) 73,768 41,389 558,959	2018 D&A \$ 61,046 26,838 87,884 39,104	\$ 28,667 100,606 129,273 598,063 727,336 (126,988) (185,919) (159,757)	>(100%) (4%) (99%) (12%)	>(100%) (0%) (24%) (11%)	
Presort Services Commerce Services Sending Technology Solutions Segment Total Reconciliation of Segment EBITDA to Net Income Segment depreciation and amortization Unallocated corporate expenses Interest, net Restructuring charges and asset impairments, net Pension settlement Loss on disposition of businesses	\$ (70,146) 70,693 547 490,322 \$490,869	D&A \$ 68,385 29,440 97,825 39,758	\$ (1,761) 100,133 98,372 530,080 628,452 (137,583) (211,529) (155,558) (69,606) - (17,683)	\$ (32,379) 73,768 41,389 558,959	2018 D&A \$ 61,046 26,838 87,884 39,104	\$ 28,667 100,606 129,273 598,063 727,336 (126,988) (185,919) (159,757) (25,899) (31,329)	>(100%) (4%) (99%) (12%)	>(100%) (0%) (24%) (11%)	
Presort Services Commerce Services Sending Technology Solutions Segment Total Reconciliation of Segment EBITDA to Net Income Segment depreciation and amortization Unallocated corporate expenses Interest, net Restructuring charges and asset impairments, net Pension settlement Loss on disposition of businesses Loss on extinguishment of debt	\$ (70,146) 70,693 547 490,322 \$490,869	D&A \$ 68,385 29,440 97,825 39,758	\$ (1,761) 100,133 98,372 530,080 628,452 (137,583) (211,529) (155,558) (69,606)	\$ (32,379) 73,768 41,389 558,959	2018 D&A \$ 61,046 26,838 87,884 39,104	\$ 28,667 100,606 129,273 598,063 727,336 (126,988) (185,919) (159,757) (25,899)	>(100%) (4%) (99%) (12%)	>(100%) (0%) (24%) (11%)	
Presort Services Commerce Services Sending Technology Solutions Segment Total Reconciliation of Segment EBITDA to Net Income Segment depreciation and amortization Unallocated corporate expenses Interest, net Restructuring charges and asset impairments, net Pension settlement Loss on disposition of businesses Loss on extinguishment of debt Transaction costs	\$ (70,146) 70,693 547 490,322 \$490,869	D&A \$ 68,385 29,440 97,825 39,758	\$ (1,761) 100,133 98,372 530,080 628,452 (137,583) (211,529) (155,558) (69,606) - (17,683) (6,623) (2,728)	\$ (32,379) 73,768 41,389 558,959	2018 D&A \$ 61,046 26,838 87,884 39,104	\$ 28,667 100,606 129,273 598,063 727,336 (126,988) (185,919) (159,757) (25,899) (31,329)	>(100%) (4%) (99%) (12%)	>(100%) (0%) (24%) (11%)	
Presort Services Commerce Services Sending Technology Solutions Segment Total Reconciliation of Segment EBITDA to Net Income Segment depreciation and amortization Unallocated corporate expenses Interest, net Restructuring charges and asset impairments, net Pension settlement Loss on disposition of businesses Loss on extinguishment of debt	\$ (70,146) 70,693 547 490,322 \$490,869	D&A \$ 68,385 29,440 97,825 39,758	\$ (1,761) 100,133 98,372 530,080 628,452 (137,583) (211,529) (155,558) (69,606) - (17,683) (6,623) (2,728) 13,007	\$ (32,379) 73,768 41,389 558,959	2018 D&A \$ 61,046 26,838 87,884 39,104	\$ 28,667 100,606 129,273 598,063 727,336 (126,988) (185,919) (159,757) (25,899) (31,329) - (7,964) (1,359) (6,416)	>(100%) (4%) (99%) (12%)	>(100%) (0%) (24%) (11%)	
Presort Services Commerce Services Sending Technology Solutions Segment Total Reconciliation of Segment EBITDA to Net Income Segment depreciation and amortization Unallocated corporate expenses Interest, net Restructuring charges and asset impairments, net Pension settlement Loss on disposition of businesses Loss on extinguishment of debt Transaction costs Benefit (provision) for income taxes Income from continuing operations	\$ (70,146) 70,693 547 490,322 \$490,869	D&A \$ 68,385 29,440 97,825 39,758	\$ (1,761) 100,133 98,372 530,080 628,452 (137,583) (211,529) (155,558) (69,606) - (17,683) (6,623) (2,728)	\$ (32,379) 73,768 41,389 558,959	2018 D&A \$ 61,046 26,838 87,884 39,104	\$ 28,667 100,606 129,273 598,063 727,336 (126,988) (185,919) (159,757) (25,899) (31,329) - (7,964) (1,359)	>(100%) (4%) (99%) (12%)	>(100%) (0%) (24%) (11%)	
Presort Services Commerce Services Sending Technology Solutions Segment Total Reconciliation of Segment EBITDA to Net Income Segment depreciation and amortization Unallocated corporate expenses Interest, net Restructuring charges and asset impairments, net Pension settlement Loss on disposition of businesses Loss on extinguishment of debt Transaction costs Benefit (provision) for income taxes	\$ (70,146) 70,693 547 490,322 \$490,869	D&A \$ 68,385 29,440 97,825 39,758	\$ (1,761) 100,133 98,372 530,080 628,452 (137,583) (211,529) (155,558) (69,606) - (17,683) (6,623) (2,728) 13,007	\$ (32,379) 73,768 41,389 558,959	2018 D&A \$ 61,046 26,838 87,884 39,104	\$ 28,667 100,606 129,273 598,063 727,336 (126,988) (185,919) (159,757) (25,899) (31,329) - (7,964) (1,359) (6,416)	>(100%) (4%) (99%) (12%)	>(100%) (0%) (24%) (11%)	

⁽¹⁾ Segment EBIT excludes interest, taxes, general corporate expenses, restructuring charges, and other items that are not allocated to a particular business

⁽²⁾ Includes depreciation and amortization expense of reporting segments only, and excludes corporate depreciation and amortization expense of \$5,765 and \$4,998 for the three months ended December 31, 2019 and 2018, respectively, and \$21,559 and \$21,476 for the year ended December 31, 2019 and 2018, respectively.

Pitney Bowes Inc.

Reconciliation of Reported Consolidated Results to Adjusted Results

(Unaudited; in thousands, except per share amounts)

Three	months	habna	

	1	December 31,			Year ended December 3		
	_	2019	2018		2019	2018	
Reconciliation of reported net income to adjusted earnings							
Net income	\$	176,696 \$	49,969	\$	194,609 \$	241,811	
Income from discontinued operations, net of tax	((168,659)	(817)		(154,460)	(60,106)	
Restructuring charges and asset impairments, net		10,719	6,282		52,427	20,071	
Loss on disposition of businesses		883	-		20,280	-	
Pension settlement		-	23,402		-	23,402	
Tax adjustments, net		-	(20,316)		-	(34,281)	
Loss on extinguishment of debt		4,464	-		4,961	5,933	
Transaction costs		116	200		2,033	1,012	
Adjusted net income		24,219	58,720		119,850	197,842	
Provision for income taxes, as adjusted		3,264	18,338		3,933	56,831	
Interest, net		37,800	37,273		155,558	159,757	
Adjusted EBIT	_	65,283	114,331		279,341	414,430	
Depreciation and amortization		40,628	36,309		159,142	148,464	
Adjusted EBITDA	\$	105,911	5150,640	\$	438,483 \$	562,894	
Reconciliation of reported diluted earnings per share to adjusted diluted earnings per share	re						
Diluted earnings per share	\$	1.03 \$	0.26	\$	1.10 \$	1.28	
Income from discontinued operations, net of tax	•	(0.98)	(0.00)		(0.87)	(0.32)	
Restructuring charges and asset impairments, net		0.06	0.03		0.30	0.11	
Loss on disposition of businesses		0.01	_		0.11	_	
Pension settlement		_	0.12		-	0.12	
Tax adjustments, net		_	(0.11)		-	(0.18)	
Loss on extinguishment of debt		0.03	-		0.03	0.03	
Transaction costs		_	_		0.01	0.01	
Adjusted diluted earnings per share	\$	0.14 \$	0.31	\$	0.68 \$	1.05	
Note: The sum of the earnings per share amounts may not equal the totals due to rounding.							
Reconciliation of reported net cash from operating activities to free cash flow							
Net cash provided by operating activities	\$	69,922	84,309	\$	252,207 \$	342,879	
Net cash used in (provided by) operating activities - discontinued operations		6,587	76,343		(9,272)	7,916	

Net cash provided by operating activities	\$ 69,922 \$	\$ 84,309 \$	252,207 \$	342,879
Net cash used in (provided by) operating activities - discontinued operations	6,587	76,343	(9,272)	7,916
Capital expenditures	(42,032)	(32,515)	(137,253)	(137,810)
Restructuring payments	8,303	13,488	27,148	52,730
Province of Array's	12.216	1 1 1 1 1	10 241	21 000

 Reserve account deposits
 13,216
 14,144
 16,341
 21,008

 Transaction costs paid
 10,463
 961
 19,488
 14,203

 Free cash flow
 \$ 66,459
 \$ 156,730
 \$ 168,659
 \$ 300,926

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